



Be Our Guest.



COUNTRY INNS & SUITES BY CARLSON

To Whom It May Concern:

Tristar Hotel Group is an approved developer and operator of Country Inns & Suites by CarlsonSM.

Tristar manages the 250 Radisson Resort Fort McDowell Resort and Casino in Scottsdale, Arizona, winner of some of our sister company's highest awards and recipient of AAA's Four Diamond award for the past three years, having received the award during its first six months of operation. Tristar's ability to create an engaged property level team is impressive. Country Inns & Suites by Carlson looks forward to working with Tristar in the future.

Sincerely,

A handwritten signature in black ink, appearing to read "Steve Mogck".

Steve Mogck

EVP & COO

Country Inns & Suites By Carlson – The Americas

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www.countryinns.com